Health & Wellbeing Board

Meeting to be held on 29th April 2014

Electoral Division affected: All

Update on 5 year strategic planning process

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Executive Summary

This paper updates the Health and Well-Being Board on the NHS England strategic planning process and on the development of the 5 year strategic plan across:

Chorley South Ribble CCG
East Lancashire CCG
Fylde & Wyre CCG
Greater Preston CCG
Lancashire North CCG
West Lancashire CCG

The detailed CCG plans will be presented to the Health and Wellbeing Board on the 4th June 2014 and will include more detail on the vision and transformational priorities across the CCGs, and the implications of these plans at a Lancashire level.

Recommendation

The Health and Wellbeing Board is asked to:

- 1. Note the content of this report
- 2. Note that individual CCG plans will be presented to the Board on the 4th June 2014 for review as part of the sign off process.
- 3. Agreed to delegate authority to the Chair and Deputy Chair of the Health and Wellbeing Board if required to approve the final plans ahead of the deadline for submission to NHS England on 20th June 2014.

Background and Advice

Background

In December 2013, NHS England published the Planning Guidance 'Everyone Counts: Planning for Patients 2014/15 to 2018/19' The guidance describes NHS England's ambition for the years ahead and its ongoing commitment to focus on



better outcomes for patients. It describes the vision for transformed, integrated and more convenient services, set within the context of significant financial challenge.

This guidance identifies the need for CCGs to develop strategic plans covering a five year period, with first two years at operating plan level. Templates have been provided to support the completion of NHS England's information requirements, and for the five year strategic plans each CCG is being asked to provide a final 'Plan on a Page' and a completed 'Key Lines of Enquiry' submission by 20th June 2014 (following draft submission on 4th April 2014).

The Health and Wellbeing Board has already been involved in a major element of this strategic planning process through its Better Care Funding Submission on 4th April 2014, relating to increased integration of adult health and social care services. The 5 year plans being developed by CCGs are all written within the framework of the Health and Wellbeing strategy and align with the Better Care Fund submission.

Five year plans

The CCG 5 year plan submissions will be made up of:

- Plan on a Page submission (a one page summary of the key system objectives, interventions, values and principles and governance arrangements)
- Key Lines of Enquiry submission (containing narrative to provide further detail to the Plan on a Page, and following the structure of an NHSE provided template)

Each CCG strategic plan will include the following elements:

- A long term strategic vision
- An assessment of the current state and current opportunities and challenges facing the system
- A clear set of objectives, that include locally set metrics for improvement against the seven outcome ambitions covering all the NHS Outcome Framework domains
- A series of interventions that when implemented move the health system from the current position to achieving the objectives and implementing the vision

NHS England has also asked CCGs to identify the appropriate models of care in their area as part of their commissioning plans for the next five years. It has identified six characteristics that must apply to future models of care:

- 1. A new approach to ensuring the public is fully included in all aspects of service design and change and that patients are fully empowered in their own care.
- 2. A broader range of primary care services and an expanded role for GPs.
- 3. A modern model of integrated care.
- 4. Access to the highest quality urgent and emergency care.
- 5. A 'step-change' in the productivity of elective care.
- 6. Specialised services concentrated in centres of excellence.

Individual CCG Plans have been shaped by the national priorities above, combined with an understanding of current local outcomes and opportunities, and by engagement with local communities, patients and carers, in line with the 'Call to Action' process set out by NHS England in 2013.

Each CCG has completed a draft Plan on a Page and Key Lines of Enquiry Submission based on these elements, and aligned to existing local plans, the Health and Wellbeing Strategy and Better Care Fund submission. The drafts have been submitted to NHSE as part of the assurance process. Following feedback on the level of ambition and risk in each plan, they will be worked up further for final submission in June.

Advice

The Key Lines of Enquiry template requires CCGs to work with the Health and Wellbeing Board in developing and signing off the plans. The CCGs will present their submissions for review at the Health and Wellbeing Board on the 4th June 2014 and request that the Chair and Deputy Chair be authorised to approve the plans following this session. Without this approval, there is a risk that CCG strategic plans would not be signed off by the Health and Wellbeing Board before final submission, which would contradict national guidance and our ethos of local collaborative working.

In partnership with the CSU, each CCG is undertaking a review of their individual draft plans to highlight common themes and ambitions across Lancashire, and areas of common strategic intent which will be the focus for collaborative working and re-design over the coming years. The findings from this review will inform the final submissions and will be presented to the Health and Wellbeing Board in June.

Consultations

Appropriate local consultation has preceded and is ongoing as part of any change programmes which form part of the CCG 5 year plans and ambitions. Where this is appropriate, consultation is taking place on a structured and transparent basis within local CCG footprints.

Implications:

This item has the following implications, as indicated:

Risk management

N/A

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Directorate/Tel
None		

Reason for inclusion in Part II, if appropriate N/A